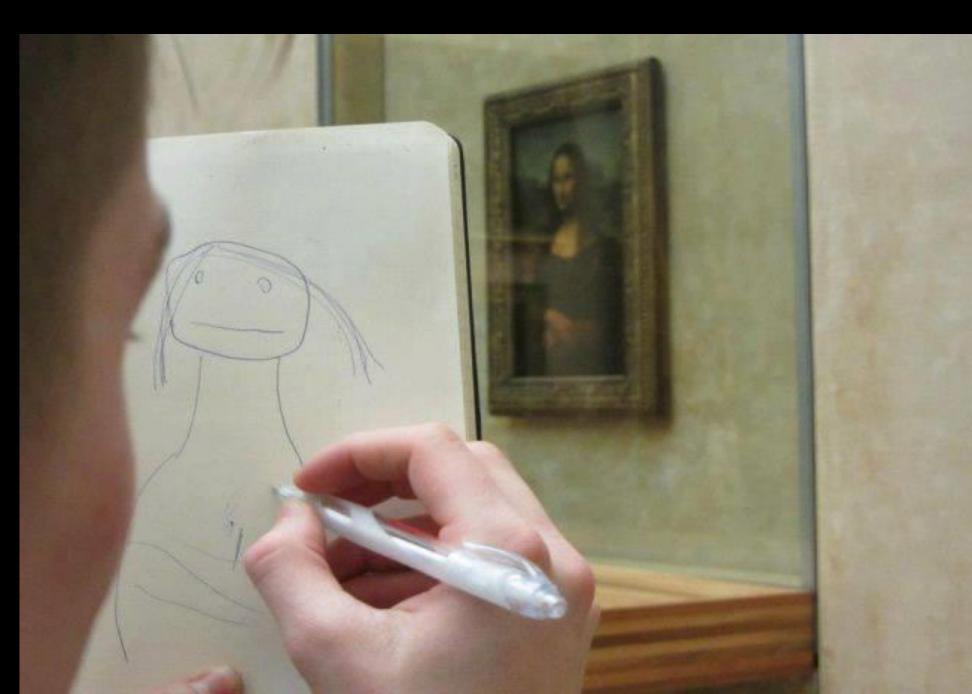


# FACING THE CHALLENGE

Facing The Challenge: How Esporão is Adapting in a Turbulent World

Nuno Gaspar de Oliveira Ecosystem Manager Esporão SA A problem of perception?

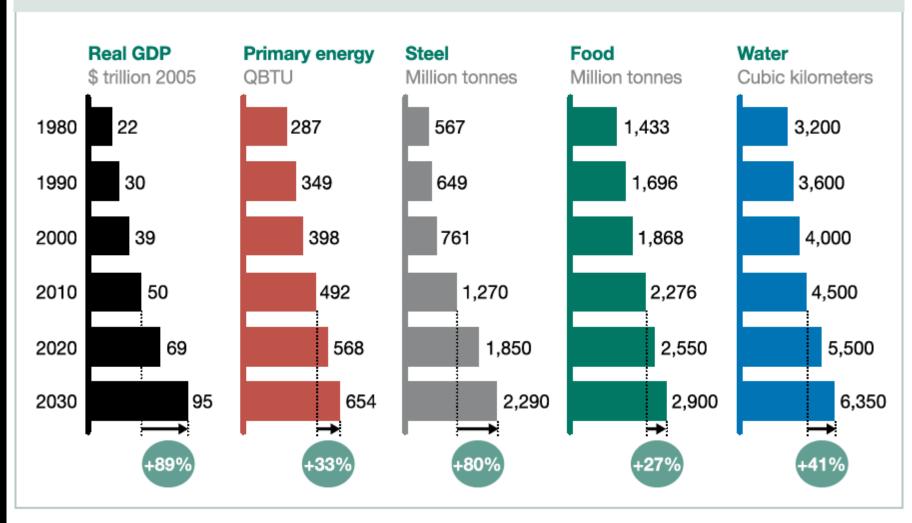


A problem of planning?





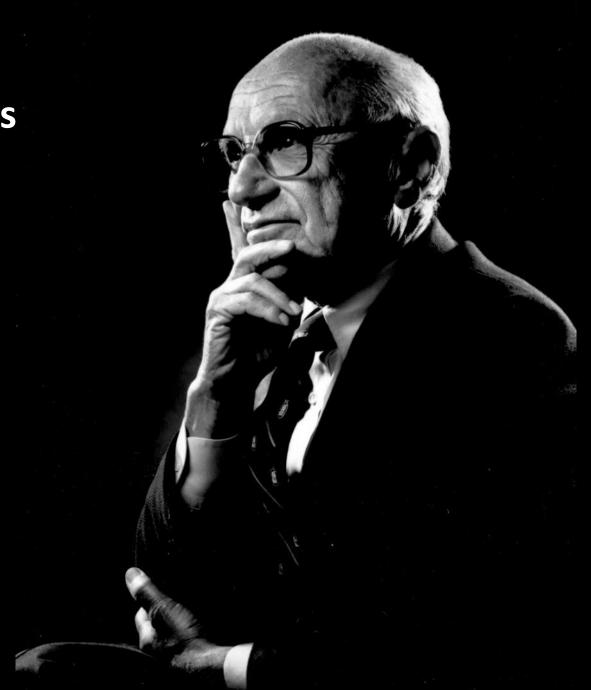
**Figure 1.** Historical and estimated growth in demand for resources from 1980 to 2030.



SOURCE: McKinsey & Co Global Institute (2011). Resource Revolution: Meeting the world's energy, materials, food, and water needs, p. 35. New York. Available at: http://www.mckinsey.com/Features/Resource\_revolution.

## The Social Responsibility of Business is to Increase its Profits

Milton Friedman in *The New York Times Magazine* (13 September 1970)





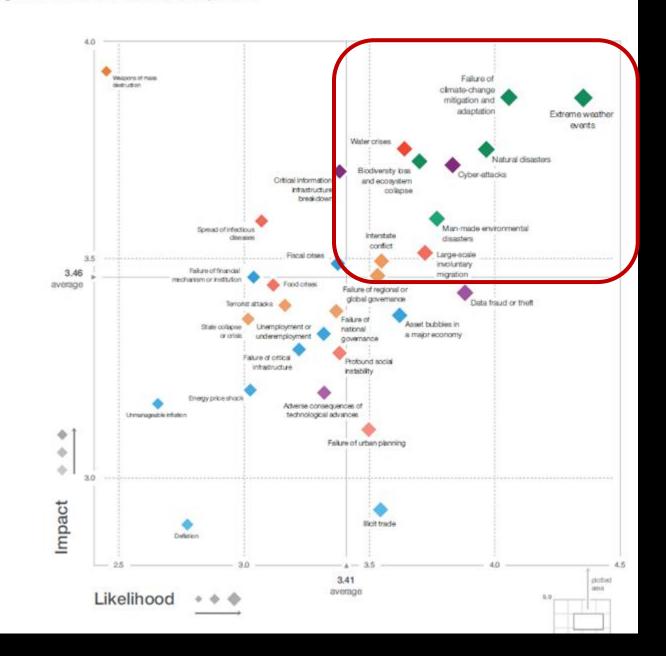
Insight Report

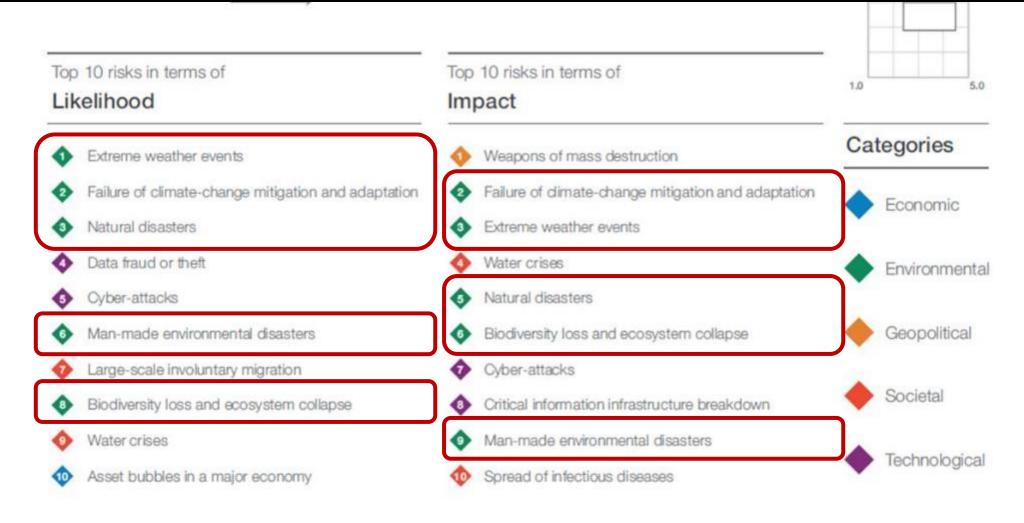
## The Global Risks Report 2019 14th Edition

In partnership with Marsh & McLennan Companies and Zurich Insurance Group



Figure I: The Global Risks Landscape 2019





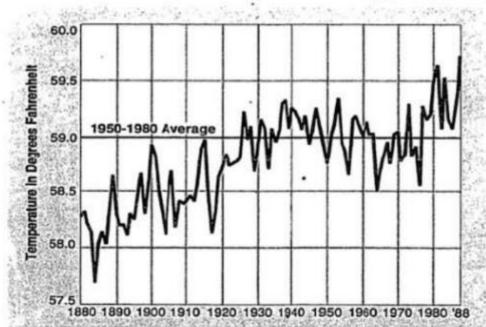
"All the News That's Fit to Print"

## The New York Times

VOL.CXXXVII ... No. 47,546 Copyright © 1988 The New York Times

NEW YORK, FRIDAY, JUNE 24

## Global Warming Has Begun, Expert Tells Senate



## Global Warming: Greenhouse Effect?

Average global temperatures through the first five months of 1988. As a baseline, scientists use the global average from 1950 to 1980.

Source: James E. Hansen and Sergej Lebedett

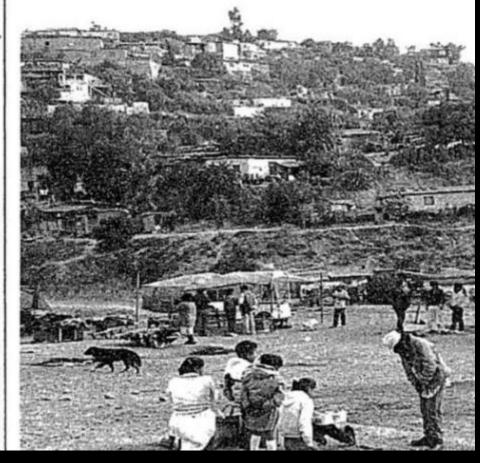
## Sharp Cut in Burning of Fossil Fuels Is Urged to Battle Shift in Climate

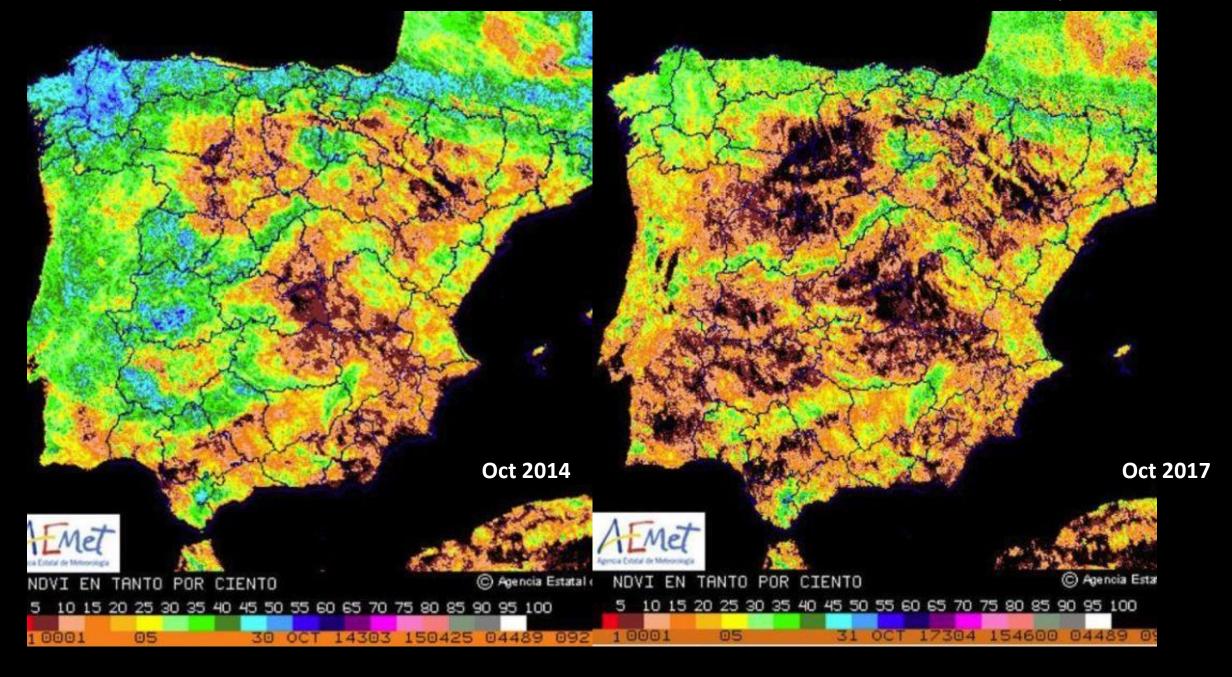
### By PHILIP SHABECOFF

Special to The New York Times

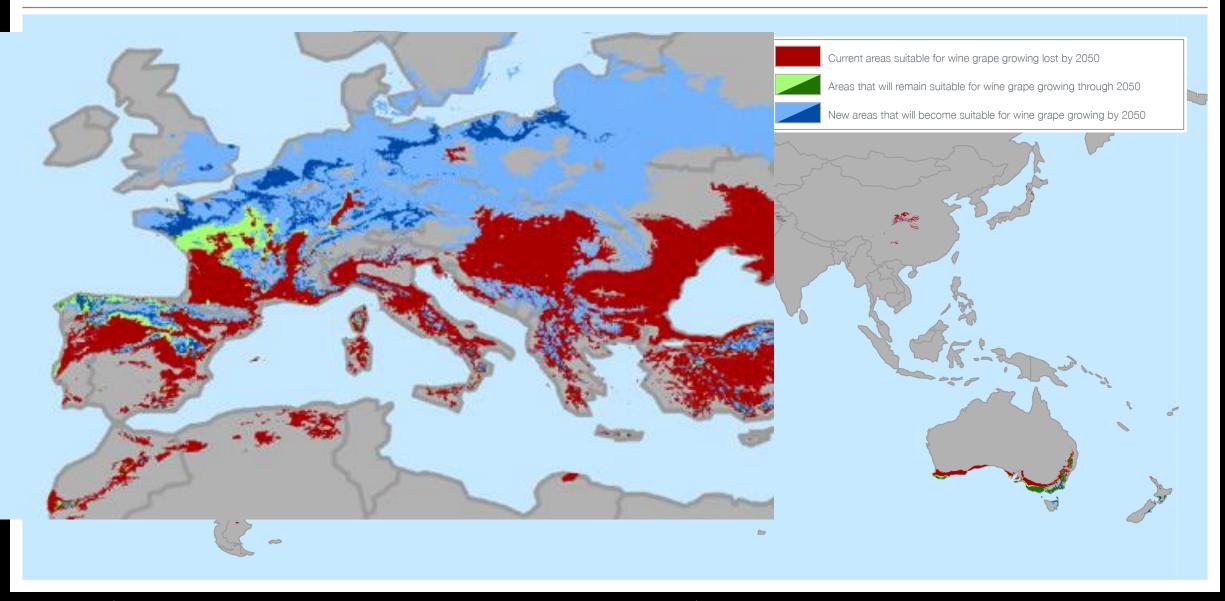
WASHINGTON, June 23 - The earth has been warmer in the first five months of this year than in any comparable period since measurements began 130 years ago, and the higher temperatures can now be attributed to a long-expected global warming trend linked to pollution, a space agency scientist reported today.

Until now, scientists have been cautious about attributing rising global temperatures of recent years to the predicted global warming caused by pollutants in the atmosphere, known as the "greenhouse effect." But today Dr. James E. Hansen of the National Aeronautics and Space Administration told a Congressional committee that it was 99 percent certain that the warming trend was not a natural variation but was caused by a buildup of carbon dioxide and other artificial gases in the





## GLOBAL CHANGE IN AREAS SUITABLE FOR GROWING WINE GRAPES THROUGH 2050



Mar 29, 2016 | Posted by <u>Toby Webb</u> in <u>Agriculture</u>, <u>Circular Economy</u>, <u>Climate Change</u>, <u>Sustainable wine</u> | Comments Offon Sustainable wine podcasts and posts: The limits to organics and what is "conflict wine"?

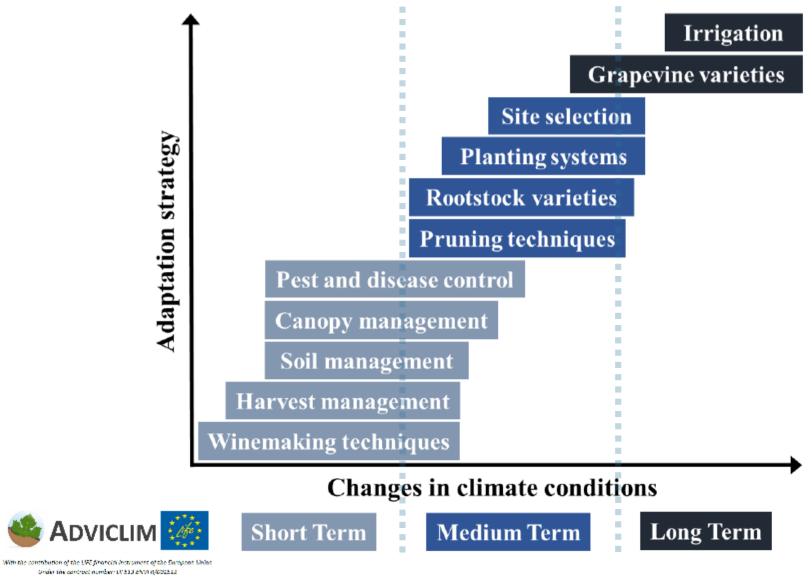
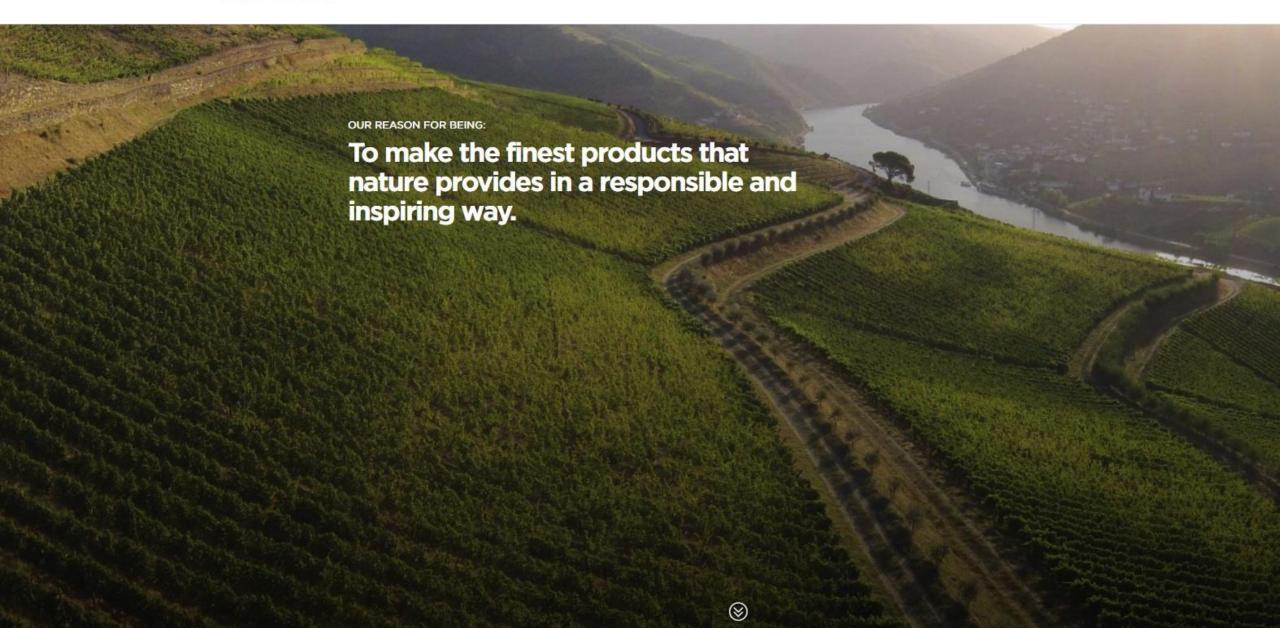


Figure 7: Representation of different adaptation strategies to changes in climate conditions over the short, medium and long term.





2008 START OF ORGANIC PRODUCTION **2016** 00% HERDADE DO ESPORÃO + QUINTA DOS MURÇAS 2017

769 ha

AGRICULTURAL AREA

ALL ESPORÃO'S
AGRICULTURAL
AREA CERTÍFIED
AS ORGANIC
PRODUCTION

643 ha

84%/540 HA VINEYARD + 16%/103 HA OLIVE GROVE



100% HERDADE DO ESPORÃO 100% QUINTA DOS MURÇAS 84%

WHY ORGANIC?

FOR PRODUCT QUALITY, ENVIRONMENTAL PRESERVATION AND PEOPLE'S HEALTH.

28%

180 ha

**CERTIFIED IN 2017** 

(REMAINING AREA UNDERGOING CERTIFICATION)
45% VINEYARD + 53% OLIVE GROVE + 2% ORANGE GROVE





TO MAKE THE FINEST PRODUCTS THAT NATURE PROVIDES, IN A RESPONSIBLE AND INSPIRING WAY.

## Why Organic Farming?

- Increasing soil fertility;
- Close loops by using by-products generated by our activity - Circular Economy;
- Water efficiency / quality;
- Biocontrol and managing Pest /& Beneficial organisms - Functional Biodiversity;
- Install ecological infrastructures to support native fauna and flora Ecosystem Management;
- Produce grapes / olive of superior quality and residue free



WINES & OLIVE OILS

VINE TOURISM

BOUT

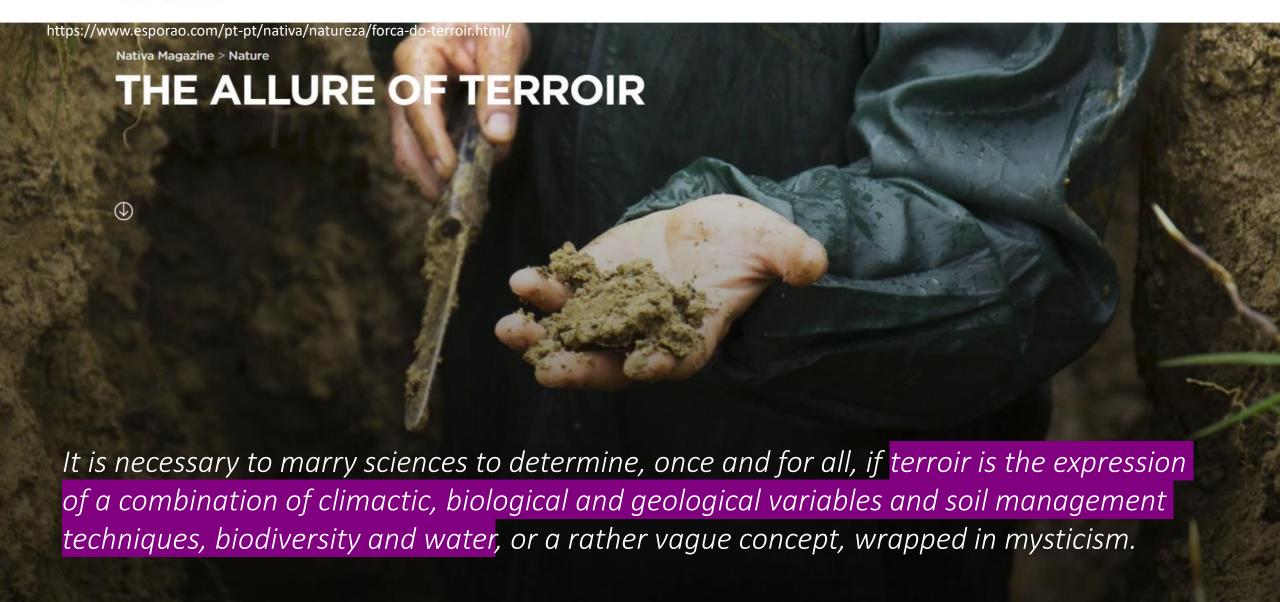
GAZINE

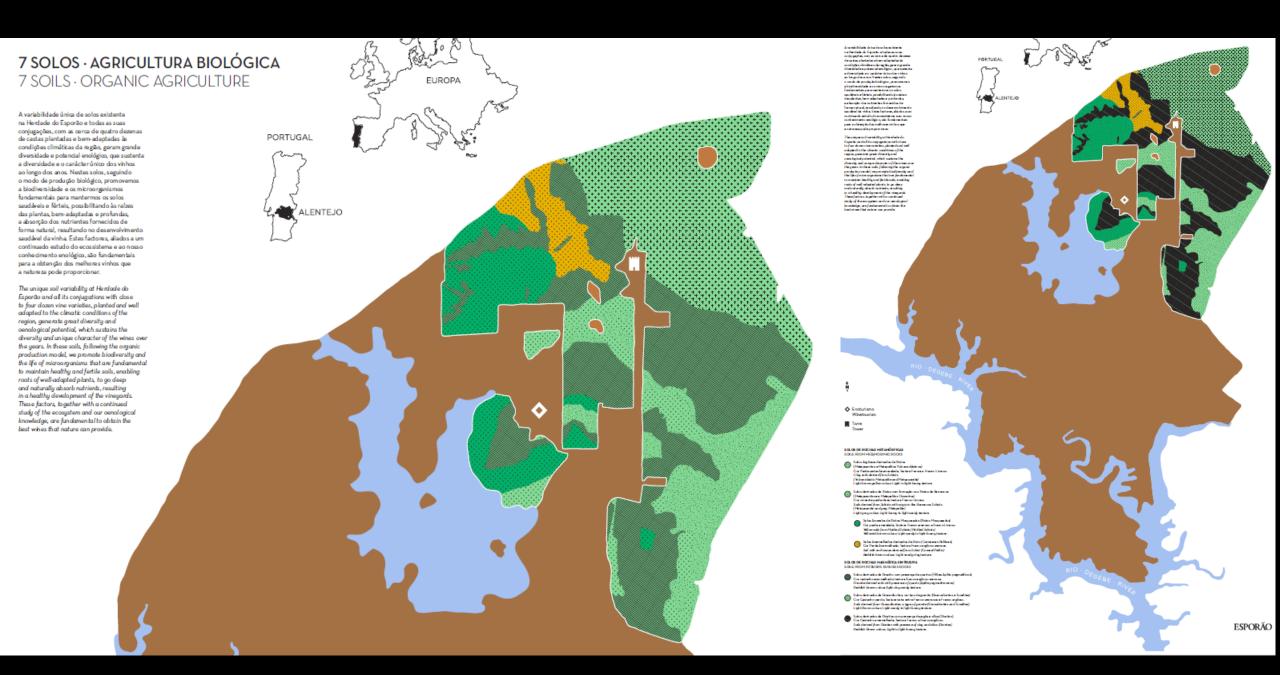
BEER

SEARCH

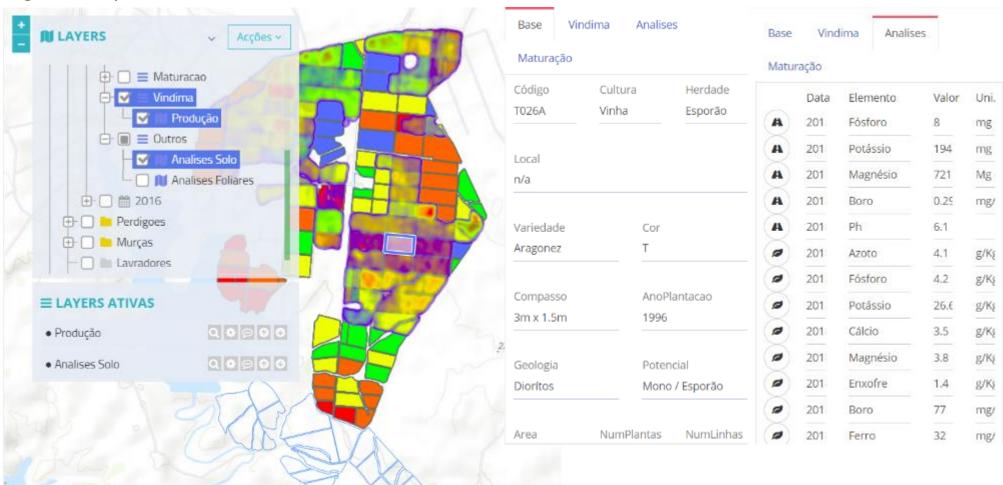
ENGLISH +



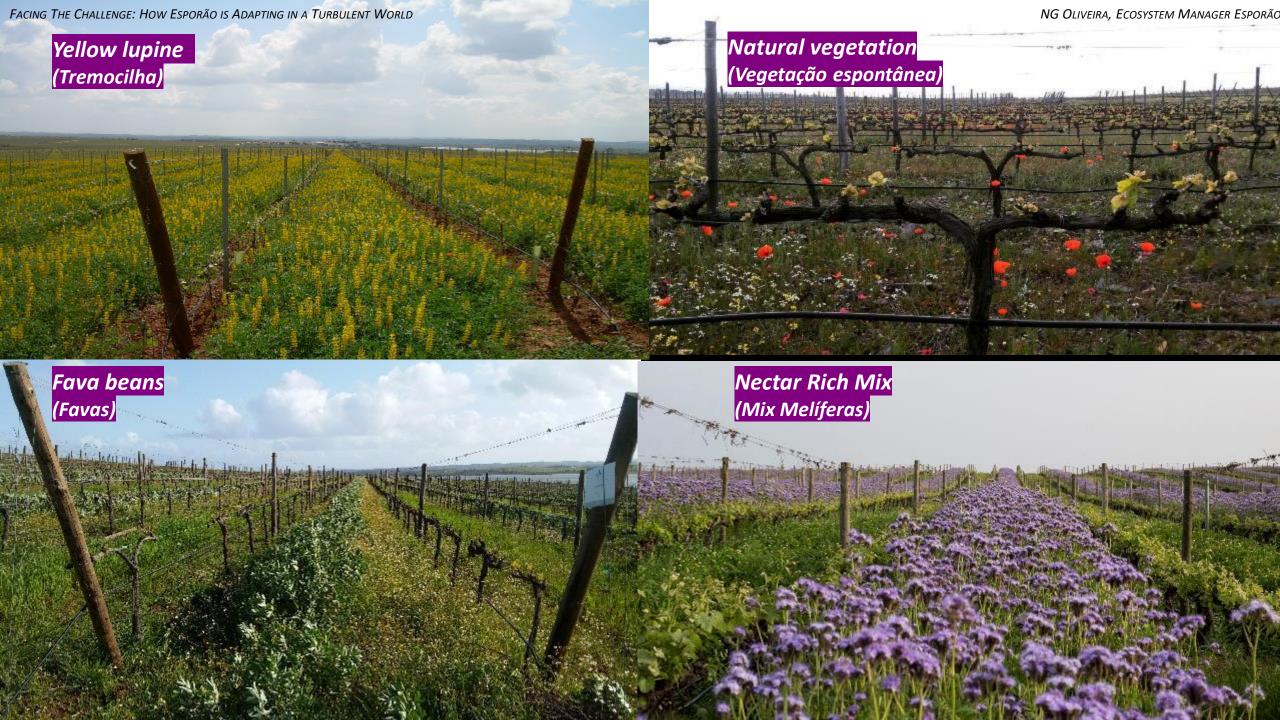




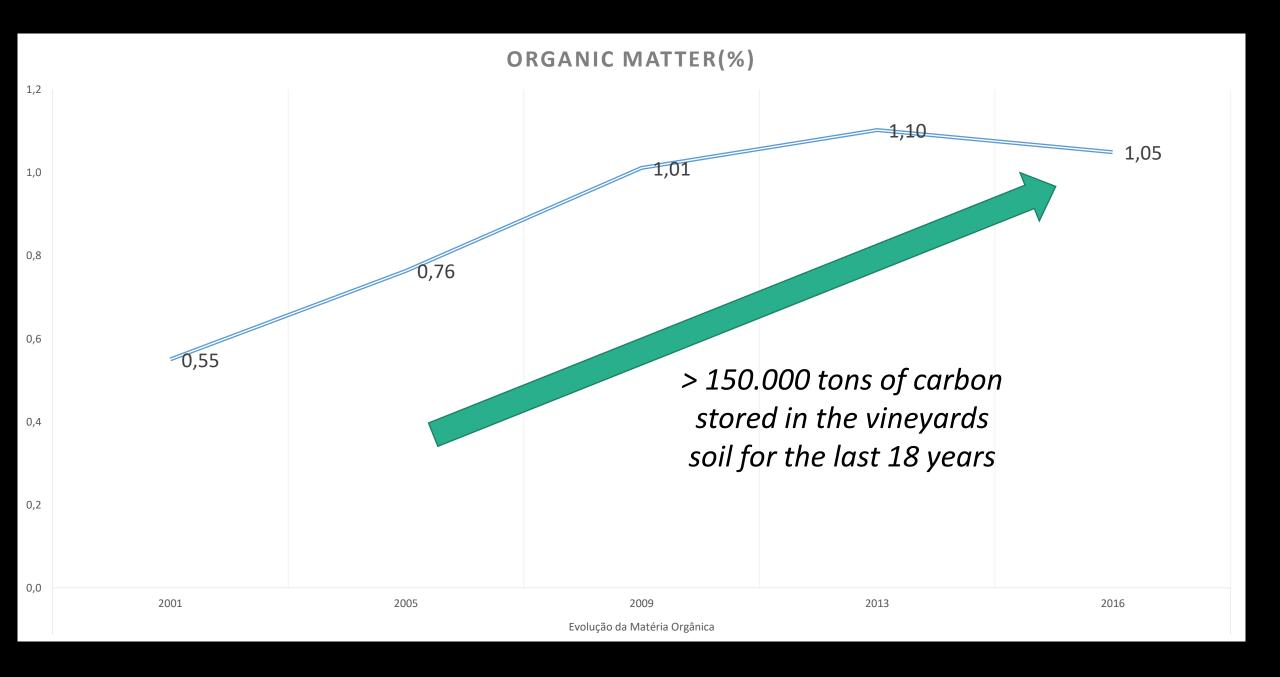
## AgroSIG Esporão



Base	Vindima	Analis	es	
Matura	ção			
Ano	Prod		Prod/H	а
2017	13 63	80 🕢	3 461	0
2016	10 52	20 😃	2 671	0
2015	15 86	60 <b>Q</b>	4 027	0
2014	10 27	70 😷	2 608	0
2013	11 08	80 🕠	2 814	0
2012	8 140	0	2 067	0













## AMPELOGRAPHIC FIELD

11 hectares, 189 grape varieties



Portugal

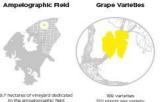




Herdade do Esporão









### What is it?

An experimental field covering 9.7 hectares, set-up at Esporão In 2011 and planted with 189 grape varieties (Vitis vinifera I.). The field boasts every variety of the Alentejo region, all the varieties of the Douro region, the main varieties of all of Portugal's winegrowing regions, other Portuguese varieties that are rarely used but with winegrowing potential, and international varieties with potential for this part of the Alentejo.

### Why an ampelographic field at Esporão?

- 1. To be better prepared for climate change: a study that focusses on 50 years of weather data for 27 wine-producing regions suggests that the impact of global warming may have major effects on wine quality in the near future.
- 2. To contribute to increasing our organic production and the longevity of our vineyards and business; we believe that only by respecting the balance of ecosystems will our viticulture with a future; to preserve varieties that now only exist in collections and are at risk of extinction.

- To assess the winegrowing potential of each grape variety in the same terroir and draw scientific conclusions that serve the business and viticulture in general
- To preserve part of Portuguese wine heritage, planting grape varieties that are at risk of disappearing.
- 3. To study the adaptation of each variety to climate change and more sustainable production methods (organic viticulture), in order to guarantee the quality of our wines in the future. From this field, micro-vinifications have already been made of the following varieties: Cercial, Folgasão, Tinta Francisca and Vinhão.





## WineClimAdapt - Selection and optimization of the most well adapted to climate change scenarios castes

Entidade líder do projeto: INSTITUTO NACIONAL DE INVESTIGAÇÃO AGRÁRIA E VETERINÁRIA IP

Responsável pelo projeto: José Silvestre

Action plan area: Viticulture

Parceiros:

ESPORÃO, S.A.; FACULDADE DE CIENCIAS DA UNIVERSIDADE DE LISBOA; VITICERT - ASS. NAC. DE VIVEIRISTAS VITICOLAS PROD. DE MAT. CERTIFICADO; VIVEIROS PLANSEL-PLANTAS SELECCIONADAS,LDA;



Tolerância ao escaldão na vinha: uma variável a considerar num contexto de alterações climáticas



Quadro 2 - Intensidade do escaldão verificado nas castas brancas (1 muito tolerante a 5 muito sensível) do Campo Ampelográfico da Herdade do Esporão (CAHE) e da Coleção Ampelográfica Nacional (CAN), 2018

Signature   Sete   Oeste   Média   Este   Oeste   Média   Signature   Signat	Casta	CAHE		CAN				CAHE			CAN			
Alicante Branco 1 2 1 1 1 1 Macabeo 1 2 1 1 1 1 Alimatra 1 3 2 2 3 2 Malvasia 2 4 3 1 1 1 1 1 Alicantra 1 2 1 2 1 1 1 1 1 Macabeo 1 2 1 1 1 1 1 1 Macabeo 1 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		Este	Oeste	Média	Este	Oeste	Média	Casta	Este	Oeste	Média	Este	Oeste	Média
Almafra 1 3 2 2 3 2 Malvasia 2 4 3 1 1 Alvadurão 1 2 1 2 4 3 Malvasia Babosa 1 4 3 3 4 Alvarinho 3 5 4 4 4 Malvasia Candida 1 2 2 2 3 3 Antão Vaz B 1 3 2 5 5 5 5 Malvasia Fina 1 2 1 1 1 Arinto 2 3 2 1 2 2 Malvasia Fina 1 2 1 1 2 Arinto do Interior 1 2 1 3 4 4 Manteddo 1 3 2 1 1 2 Arinto do Pico 1 2 2 2 2 2 2 Molinha Macia 1 1 1 1 1 1 Arinto do Pico 1 2 2 2 2 2 2 Molinha Macia 1 1 1 1 1 1 Avasso 4 5 4 5 4 1 5 3 Montras 2 4 3 3 Azal 1 4 2 1 2 1 Moscatel Galego Branco 1 2 1 1 3 Batcolo 1 2 2 2 2 3 2 Moscatel Graudo 2 3 2 1 2 Bastardo Branco 1 4 2 4 5 4 Mouriso Branco 1 2 1 2 2 Bastoca 1 2 2 2 3 3 Mouriso Branco 1 2 1 2 2 2 Baboa 1 1 1 1 5 5 5 Mouriso Branco 1 2 1 2 1 2 2 Baboa 1 1 1 1 5 5 5 Mouriso Branco 1 2 1 2 1 2 2 Baboa 1 1 1 1 5 5 5 Muller Thurgau 1 2 1 1 3	Alfrocheiro Branco	1	2	1	3	3	3	Luzidio	1	3	2	2	2	2
Alvadurão 1 2 1 2 4 3 Malvasia Babosa 1 4 3 3 4 4 Alvarinho 3 5 4 3 4 4 Malvasia Cândida 1 2 2 2 2 3 3 Antão Vaz B 1 3 2 5 5 5 5 Malvasia Pina 1 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Alicante Branco	1	2	1	1	1	1	Macabeo	1	2	1			
Alvarinho 3 5 4 3 4 4 4 Malvasia Cândida 1 2 2 2 3 3 Antão Vaz B 1 3 2 5 5 5 5 Malvasia Pina 1 2 1 1 1 1 Arinto de 2 3 2 1 2 2 2 Malvasia Pina 1 2 1 1 1 2 Arinto do Interior 1 2 1 3 4 4 Manteúdo 1 3 2 1 1 2 1 1 2 Arinto do Pico 1 2 2 2 2 2 2 Molinha Macia 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Almafra	1	3	2	2	3	2	Malvasia	2	4	3	1	1	1
Antão Vaz B 1 3 2 5 5 5 6 Malvasia Fina 1 2 1 1 1 Arinto Arinto 2 3 2 1 2 2 Malvasia Rei 1 2 1 1 2 Arinto do Interior 1 2 1 3 4 4 Manteúdo 1 3 2 1 1 Arinto do Pico 1 2 2 2 2 2 2 Molinha Macia 1 1 1 1 1 1 1 Arinto do Pico 1 2 2 2 2 2 2 Molinha Macia 1 1 1 1 1 1 1 1 Avosso 4 5 4 1 5 3 Montus 2 4 3 Azal 1 4 2 1 2 1 1 Moscatel Galego Branco 1 2 1 1 3 Barcelo 1 2 2 2 3 2 Moscatel Graúdo 2 3 2 1 2 Bastardo Branco 1 4 2 4 5 4 Moscatel Graúdo 2 3 2 1 2 Bastardo Branco 1 2 2 2 3 3 Montus 1 2 1 1 1 Batoca 1 2 2 2 3 3 Montus 1 2 1 1 2 2 Beba 1 1 1 5 5 6 Multier Thurgau 1 2 1 2 1 3 Bical 2 3 2 2 2 2 Pardina 1 2 1	Alvadurão	1	2	1	2	4	3	Malvasia Babosa	1	4	3	3	4	3
Arinto         2         3         2         1         2         2         Malvasia Rei         1         2         1         1         2           Arinto do Interior         1         2         1         3         4         4         Manteddo         1         3         2         1         2         3         2         1         1         3         2         1         1         3         2         1         1         3         2         1         1	Alvarinho	3	5	4	3	4	4	Malvasia Cândida	1	2	2	2	3	2
Arinto do Interior         1         2         1         3         4         4         Manteúdo         1         3         2         1         1           Arinto do Pico         1         2         2         2         2         2         Molinha Macia         1         2         2         1         2         1         2         1         2         1         2         1         2         1         2         1         2         2         1         2         2         1         2         2         1         2         2         1         2         1         1 <t< td=""><td>Antão Vaz B</td><td>1</td><td>3</td><td>2</td><td>5</td><td>5</td><td>5</td><td>Malvasia Fina</td><td>1</td><td>2</td><td>1</td><td>1</td><td>1</td><td>1</td></t<>	Antão Vaz B	1	3	2	5	5	5	Malvasia Fina	1	2	1	1	1	1
Arinto do Pico         1         2         2         2         2         2         2         Molinha Macia         1         2 </td <td>Arinto</td> <td>2</td> <td>3</td> <td>2</td> <td>1</td> <td>2</td> <td>2</td> <td>Malvasia Rei</td> <td>1</td> <td>2</td> <td>1</td> <td>1</td> <td>2</td> <td>2</td>	Arinto	2	3	2	1	2	2	Malvasia Rei	1	2	1	1	2	2
Avesso         4         5         4         1         5         3         Montua         2         4         3           Azal         1         4         2         1         2         1         2         1         2         1         1         1         1         1         1         1         1         1         1         1         1         1         2         1         2         3         2         1         1         2         3         2         1         1         2         3         2         1         1         2         2         1         1         2         2         1         1         1         3         2         1         1         1         2         2         1         1         1         2         2         1         1         1         2         1         1         1         2         1         1         2         1         1         3         2         1         1         3         2         1         1         2         1         1         2         2         2         2         3         3         4         1         1	Arinto do Interior	1	2	1	3	4	4	Manteúdo	1	3	2	1	1	1
Azal	Arinto do Pico	1	S	2	2	2	2	Molinha Macia	1	1	1	1	1	1
Barcelo         1         2         2         2         3         2         Moscate Grado         2         3         2         1         2           Bastardo Branco         1         4         2         4         5         4         Moscatel Branco         1         3         2         1         1         2         1         2         2         2         3         Mourisco Branco         1         2         1         2         2         2         2         3         Mourisco Branco         1         2         1         2         2         2         2         8         Muller Thurgau         1         2         1         1         3         3         1         3         3         2         2         2         2         Pardina         1         2         1         1         3         3         3         2         2         2         2         Pardina         1         2         1         2         1         2         1         2         1         2         1         2         1         2         2         2         2         2         2         2         2         2         2         2 <td>Avesso</td> <td>4</td> <td>5</td> <td>4</td> <td>1</td> <td>5</td> <td>3</td> <td>Montua</td> <td>2</td> <td>4</td> <td>3</td> <td></td> <td></td> <td></td>	Avesso	4	5	4	1	5	3	Montua	2	4	3			
Bastardo Branco   1   4   2   4   5   4   Moscatel Nunes   1   3   2   1   1     Batoca   1   2   2   2   3   3   Mourisco Branco   1   2   1   2   2   2   3   Beba   1   1   1   6   6   6   Müller Thurgau   1   2   1   1   3   3   Bical   2   3   2   2   2   2   Pardina   1   2   1   1   3	Azal	1	4	2	1	2	1	Moscatel Galego Branco	1	2	1	1	3	2
Batoca         1         2         2         2         3         3         Mourisco Branco         1         2         1         2         2         2           Beba         1         1         1         5         5         5         Müller Thurgau         1         2         1         1         3           Bical         2         3         2         2         2         2         Pardina         1         2         1         -	Barcelo	1	2	2	2	3	2	Moscatel Graúdo	2	3	2	1	2	2
Beba   1   1   1   5   5   5   Müller Thurgau   1   2   1   1   3	Bastardo Branco	1	4	2	4	5	4	Moscatel Nunes	1	3	2	1	1	1
Bical 2 3 2 2 2 Pardina 1 2 1	Batoca	1	2	2	2	3	3	Mourisco Branco	1	2	1	2	2	2
	Beba	1	1	1	5	5	5	Müller Thurgau	1	2	1	1	3	2
Binzelo 1 1 1 1 1 1 Parellada 1 1 1 2 3	Bical	2	3	2	2	2	2	Pardina	1	2	1			
	Binzelo	1	1	1	1	1	1	Parellada	1	1	1	2	3	2
Boal Espinho   1   3   2   2   2   Pé Comprido   1   2   1   3   3	Boal Espinho	1	3	2	2	2	2	Pé Comprido	1	2	1	3	3	3

Quadro 4 - Intensidade do escaldão verificado nas castas tintas (1 muito tolerante a 5 muito sensível) do Campo Ampelográfico da Herdade do Esporão (CAHE) e da Coleção Ampelográfica Nacional (CAN), 2018

Casta	CAHE		CAN			Casta	CAHE			CAN			
Casta	Este	Oeste	Média	Este	Oeste	Média	Casta	Este	Oeste	Média	Este	Oeste	Média
Alfrocheiro	1	3	2	1	2	1	Manteúdo preto	1	3	2	3	3	3
AlicanteBouschet	5	5	5	2	2	2	Marselan	4	5	4	1	1	1
Alvarelhão Ceitão	1	3	2	1	2	1	Marufo	2	5	3	1	4	3
Alvarelhão	1	1	1	1	2	1	Merlot	1	3	2	1	3	2
Amaral	1	3	2	1	2	1	Molar	1	2	2	1	1	1
Amor-Não.Me-Deixes	2	3	3	1	2	2	Monvedro	2	3	2	2	3	2
Amostrinha	1	3	2	1	2	1	Moreto	1	2	1	1	3	2
Aragonez	1	8	2	1	2	2	Moscatel Galego Tinto	1	2	2	1	3	2
Azal Espanhol	2	5	4	1	1	1	Negra Mole	1	4	2	1	1	1
Azal Tinto	1	2	1	1	2	1	Patorra	1	4	2	1	2	2
Baga	1	2	1	1	1	1	Pedral	1	2	2	1	4	3
Bastardo	1	1	1	1	2	2	Petit Verdot	5	5	5	1	1	1
Bastardo Tinto	2	2	2	2	5	3	Pical	3	5	5	1	2	1
Bobal	1	3	2	1	3	2	Pilongo	1	2	1	1	3	2
Bombalino	1	3	2	2	4	3	Pinot Noir	2	5	3	2	5	3
Borraçal	5	5	5	1	2	1	Preto Cardana	1	3	2	2	2	2
Branjo	1	2	2	1	1	1	Preto Martinho	1	3	2	1	1	1
Cabernet Franc	1	1	1	1	1	1	Prieto Picudo	2	2	2	1	1	1
Cabernet Sauvignon	1	4	3	1	1	1	Ramisco	1	1	1	1	1	1
Caladoc	1	3	2	1	1	1	Rufete	1	2	1	1	2	1
Camarate	1	3	2	2	5	3	Sangiovese	1	4	3	1	3	2
Carignan	3	4	3	1	1	1	Sousão	1	2	1	1	1	1
Carrasquenho	1	1	1	1	1	1	Syrah	3	5	4	1	1	1
Castelão	1	5	3	1	2	1	Tinta Barroca	2	4	3	2	2	2

- i) the impact of the heat wave was due not only to its intensity and duration, but also to the lack of acclimatization of the vineyards and to the phenological state;
- ii) there is a strong variability in the tolerance to the scald of the vegetal material;
- iii) the sensitivity to scald is higher on the hedge faces exposed to direct solar radiation, and in particular when the air temperature is higher at the same time, this sensitivity also varies greatly with the variety; and
- iv) the application of foliar reflectors (kaolin) did not lead to a greater tolerance to scald in the clusters.

it will be increasingly urgent to ensure adequate protection of vines against heat waves.

plantation planning, choice of varieties and rootstocks more tolerant to water and thermal stress, with high tolerance to scald, adequate line orientation (NE-SW), irrigation system with rapid response capability

change the driving systems for better protection of the grapes to direct solar radiation, modify the microclimate of the vineyard and reduce its temperature, irrigation system by nebulization or microsprinkling, at the level of the cover, or shading nets above the crop.



## **QUINTA DOS MURÇAS**

DIVERSIDADE - VERTICALIDADE - ELEGÂNCIA

A Quinta dos Murças situada no norte de Portugal, sub-região Cima-Corgo, na margem direita do rio Douro, entre a Régua e o Pinhão, caracteriza-se pela diversidade dos seus 8 terroirs, marcados por diferentes altitudes, exposições solares, solos xistosos, vinhas verticais e pela extensão de 3,2km de margem de rio.

É uma Quinta histórica onde, em 1947 foi plantada a primeira vinha vertical do Douro. Esta combinação de vários factores é reflectida em vinhos de terroir concentrados, elegantes e de grande frescura.







MARGEM



VV47



RESERVA



RSO DOURO (Frente de rio da Quinta dos Murgas de 3,2km)



VINHAS VERTICAIS









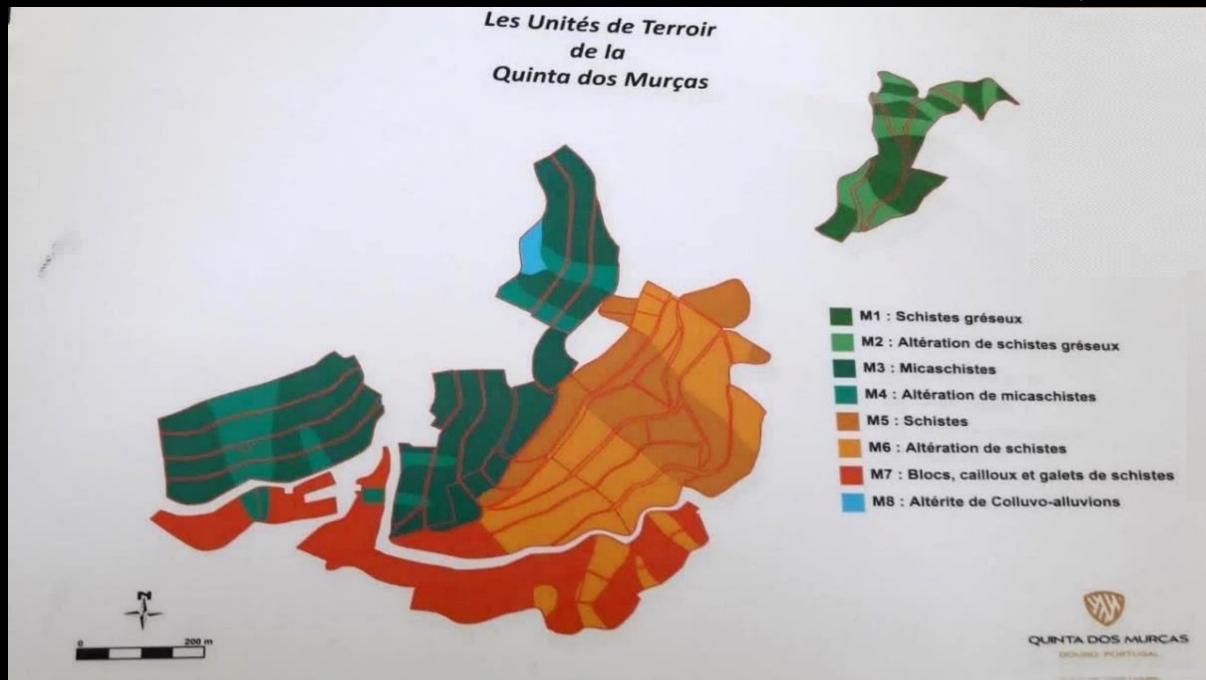


ESTAÇÃO DE COMBOIOS DE COVELINHAS























## CRIAÇÃO DE UM SISTEMA DE APOIO À AGRICULTURA DE PRECISÃO



Using genomic information to understand the communities of the soil and plant microorganisms in order to:

- Develop an early detection system for fungal diseases;
- Identify native yeasts and bacteria that interfere with the winemaking process
- Monitor and control stresses related to water, nutrients and climate change adaptation;
- Terroir certification and tracking record

ADAPTABILIDADE DO SISTEMA A DIFERENTES PRIORIDADES



## WINES OF ALENTEJO SUSTAINABILITY PROGRAMME SCOPE

### **VITICULTURE**

**Grape Production** 

- **Grape Production**
- Soil Management
- Water Management in the Vineyard
- Disease & Pests Management in the Vinevard
- Energy Management in the Vineyard
- Waste Management in the Vineyard

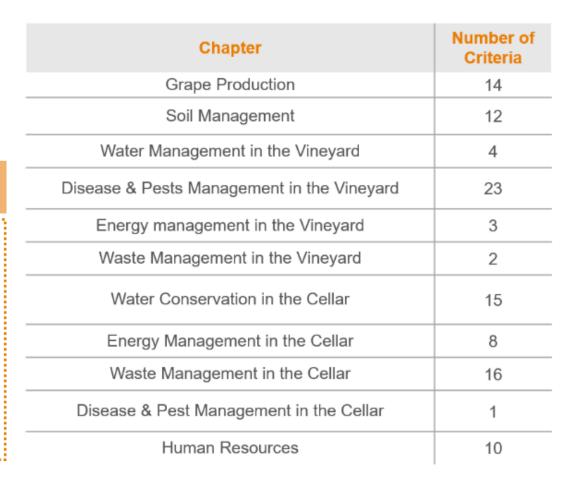
## **CELLAR**

- Water Conservation in the Cellar
- Waste Management in the Cellar
- Energy Management in the Cellar
- Disease & Pest Management in the Cellar

## VITICULTURE & **CELLAR**

**WASP** 

- Wine Quality
- Sustainable Management of Ecosystems
- Air Quality
- Management & Handling of Materials in Production
- Packaging options & Components
- **Human Resources**
- Community & Stakeholders
- Socio-Economics & Regional Development







## José Roquette premiado em Londres com o "The Lifetime Achievement"

21.11.2018 es 13h18













O The Drink Business Green Awards é um "prémio verde", com o foco em questões ambientais no sector da bebida. Este ano, distinguiu o fundador do Esporão

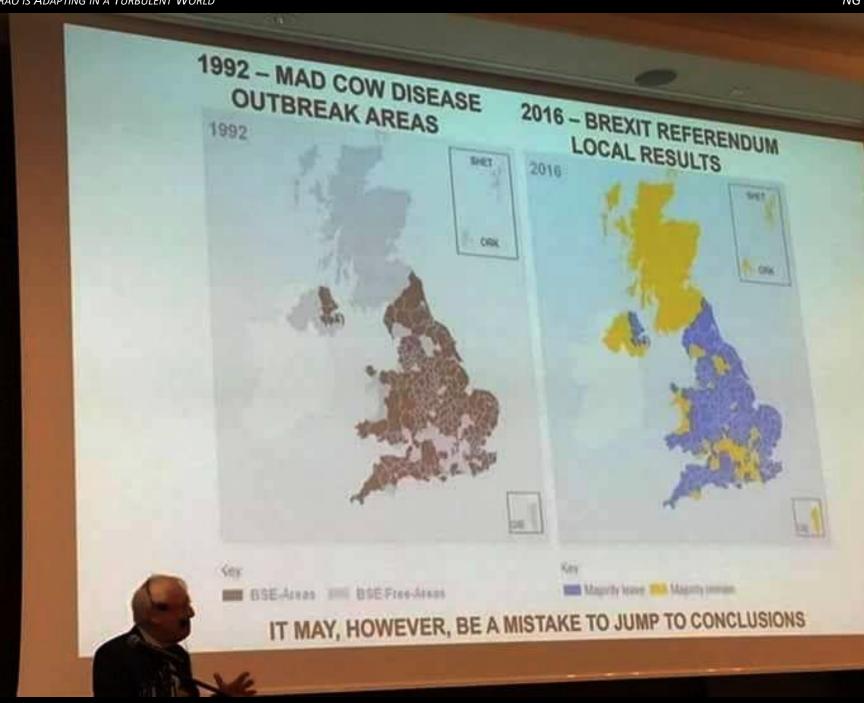
## José Roquette, founder of Esporão

This year's Lifetime Achievement Award went to a person who started life in banking but, since the 70s, has driven a successful wine business, while creating a green leader in the world of drinks production. Indeed, the business he founded in Portugal back in 1973 was a previous winner of our Sustainability Award, and has been a shortlisted company for other categories in former ceremonies, not least the winery's worthy attempt to prevent the construction of the Tua Valley dam in the beautiful Douro Valley, near Porto, where our recipient was raised.

At his winery estate, which is based in the Alentejo, he has created a wetland conservation area, and made the company the first in the wine business to join the 'Countdown 2010' biodiversity initiative, as well as converted his entire production to organic farming. In particular he has spearheaded an ampelographic vineyard to preserve almost 200 native Portuguese grape varieties, while, also, proving his socially-responsible bent, provided free English classes for his employees, while adopting an ethical business code.

Now in his 80s, our recipient has done an enormous amount to further ecological and ethical initiatives in the wine business in Portugal, making him a very worthy recipient of 2018's Green Lifetime Achievement Award.





Scientific advances in medicine and agriculture have saved vastly more lives than have been lost in all the wars in history.

— Carl Sagan in 'The Demon-Haunted World: Science as a Candle in the Dark' (1996)

